

3rd QUARTER PERFORMANCE REPORTS

FY 2013

POSTSECONDARY INSTITUTIONS PRIVATE AND STATE RELATED COLLEGES

**Department of Finance
Executive Budget Office**

Fiscal Year 2013 Quarterly Performance Report

Agency:	501 UNIVERSITY OF ALA - TUSCALOOSA
Mission:	The University of Alabama, the State of Alabama's oldest public university, is a senior comprehensive doctoral level institution. The University was established by constitutional provision under statutory mandates and authorizations. Its mission is to advance the intellectual and social condition of the people of the State through quality programs of teaching, research, and service.
Vision:	The University of Alabama will be The University of choice for the best and brightest students in Alabama and a University of choice for all other students who seek exceptional educational opportunities. The University of Alabama will be a student-centered research university and an academic community united in its commitment to enhancing the quality of life for all Alabamians.
Annual Goals	
1	Advance the University's academic, research, scholarship, and service priorities; continue to promote growth and national prominence in these areas.
2	Retain and recruit outstanding faculty and staff to support the teaching, research, and service mission of the University.
3	Enhance the University's learning environment to attract and retain excellent students.
4	Develop a University-wide emphasis on leadership as a primary role of the flagship university of the State of Alabama.

Fiscal Year 2013 Quarterly Performance Report
Quarterly Objectives and Targets

			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - (O1-Efficiency) Maintain the number of degrees awarded annually.	1	Annual degrees awarded	1,700	1,918	N/A	N/A	3,550	3,818	1,550		6,800	
7 - (O2-Quality) Increase research award dollars	1	Total research award dollars	9,500,000	8,862,000	9,500,000	5,964,473	9,500,000	7,163,114	9,500,000		38,000,000	
2 - (O1-Quality) Increase faculty salaries to the SUG 75th percentile.	2	Average faculty salary	NA	NA	NA	N/A	NA	NA	88,500		88,500	
3 - (O2-Quality) Maintain the enrollment of international students.	2	Number of international students	1,400	1,411	NA	N/A	NA	NA	NA		1,400	
4 - (O1-Quality) Maintain funding awarded for academic scholarships.	3	Maintain in dollars awarded.	8,140,000	14,242,700	NA	N/A	6,660,000	12,072,803	NA		14,800,000	
5 - (O1-Quality) Maintain the number of participants in the University's non-degree programs that support business, nonprofit and governmental programs in the State of Alabama.	4	Number of Participants	NA	NA	NA	N/A	NA	NA	24,000		24,000	
6 - (O2-Quality) Maintain the number of participants in conferences hosted and supported by The University of Alabama that promote professional and leadership development growth for the State of Alabama.	4	Number of conference participants	NA	NA	NA	N/A	NA	NA	11,000		11,000	

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Agency:	502 UNIVERSITY OF ALA - BIRMINGHAM
Mission:	UAB is a research university and academic health center that discovers, teaches and applies knowledge for the intellectual, cultural, social and economic benefit of Birmingham, the state and beyond.
Vision:	To be an internationally renowned research university--a first choice for education and health care.
Annual Goals	
1	Provide a student-centered, collaborative learning experience to prepare diverse students for rewarding careers and lives that benefit society and our regional and global economy
2	Offer exceptional graduate and professional programs that prepare diverse students to lead, teach, conduct research, provide professional services, become the prominent scholars and societal leaders of the future, and contribute to our region's prosperity
3	Expand UAB's capability to discover and share new knowledge that benefits society, spurs innovation, fosters the region's economic development, and further positions UAB as an internationally renowned research university
4	Partner with our community and state to improve education, health, quality of life and economic development
5	Create a consumer friendly, positive, supportive, and diverse environment in which students, faculty and staff can excel

Quarterly Objectives and Targets

			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Increase enrollment of diverse, well-prepared students from Alabama and beyond.	1	Number of entering freshmen and transfer students	2920	2946	NA		NA	NA	NA		2920	
2 - Increase retention and graduation rates	1	Retention rate (first to second year)	85.0%	79.9%	NA		NA	NA	NA		85.0%	
3 - Expand opportunities for research and honors experiences, study abroad, learning communities, internships, and service learning.	1	Number of students participating in research and honors experiences, study abroad, learning communi	NA		NA		NA	NA	6399		6399	
4 - Increase enrollment of well-qualified and intellectually curious students	2	Enrollment in masters, doctoral, DMD, MD, and OD programs	7063	6708	NA		NA	NA	NA		7063	
5 - Build upon successful efforts in minority recruitment	2	Percentage graduate and professional minority enrollment	22.0%	22.4%	NA		NA	NA	NA		22.0%	

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6 - Increase support for graduate studies	2	Number of students receiving support for graduate study	NA		1101	967	NA	NA	NA		1101	
7 - Grow research by recruiting and retaining outstanding researchers and scholars	3	Number of funded investigators	NA		920	871	NA	NA	NA		920	
8 - Maximize translational research and technology transfer, especially within the region's targeted business sectors	3	Number of technologies licensed	NA		53	22	NA	NA	NA		53	
9 - Make UAB the preferred academic medical center for the 21st century	4	Number of hospital/clinic visits and admissions	NA		NA		NA	NA	1500000		1500000	
10 - Improve health in our community and state, especially for the underserved	4	Number of individuals served by community health programs	NA		NA		NA	NA	26500		26500	
11 - Foster a thriving arts and cultural district for the community	4	Number of individuals served by arts, cultural, and community outreach programs	NA		NA		NA	NA	160000		160000	
12 - Increase the percentage of full-time faculty with the appropriate terminal degree	5	Percentage of full-time faculty with terminal degree	NA		90.0%	87%	NA	NA	NA		90.0%	
13 - Increase the number of full-time regular tenured or tenure-track minority faculty	5	Number of full-time regular tenured or tenure-track minority faculty	NA		285	308	NA	NA	NA		285	
14 - Increase the percentage of credit hours that are taught by full-time regular faculty	5	Percentage of hours taught by full-time regular faculty	NA		84.0%	79.1%	NA	NA	NA		84.0%	

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Agency:	503 UNIVERSITY OF ALA - HUNTSVILLE
Mission:	The University of Alabama in Huntsville is a research-intensive, internationally-recognized technological university serving Alabama and beyond. Our mission is to explore, discover, create, and communicate knowledge, while educating individuals in leadership, innovation, critical thinking, and civic responsibility and inspiring a passion for learning.
Vision:	The University of Alabama in Huntsville will be a preeminent, comprehensive, technological research-intensive university known for inspiring and instilling the spirit of discovery, the ability to solve complex problems, and a passion for improving the human condition-a university of choice where technology and human understanding converge.

Annual Goals	
1	Grow University enrollment to 10,000 headcount by Fall 2020.
2	Increase the enrollment of non-resident domestic undergraduate students to 15% of undergraduates by Fall 2018.
3	Increase 6-year graduation rate to 71% in Fall 2018.
4	Increase external grants and contracts revenues to \$132 million by 2020.
5	Increase private gifts (based on 5-year annual average) to \$7.8 million in 2020.

Quarterly Objectives and Targets

			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Increase student enrollment by 3.43% each year	1	Enrollment	7636	7636	N/A	N/A	N/A	N/A	7898		7898	
2 - Increase out-of-state undergraduate by 1% each year	2	percent	10	10	N/A	N/A	N/A	N/A	11		11	
3 - Increase 6-year graduation rate by 4% annually	3	percent	47	47	N/A	N/A	N/A	N/A	N/A		51	
4 - Increase federal, state, and private grants and contracts revenues by 5% annually	4	dollar	89,660,258	89,660,258	N/A	N/A	N/A	N/A	N/A		94,143,271	
5 - Increase private gifts 5-year average by 10% annually	5	dollar	3,661,413	3,661,413	N/A	N/A	N/A	N/A	N/A		4,027,554	

Fiscal Year 2013 Quarterly Performance Report

Agency:	504 ALABAMA A&M UNIVERSITY											
Mission:	<p>While much has changed on "The Hill", AAMU still maintains its commitment to its mission:</p> <ul style="list-style-type: none"> * Excellence in education and a scholarly environment in which inquiring and discriminating minds may be nourished. <p>The education of students for effective participation in local, state, regional, national and international societies.</p> <ul style="list-style-type: none"> * The search for new knowledge through research and its applications. * The provision of a comprehensive outreach program designed to meet the changing needs of the larger community. * Programs necessary to adequately address the major needs and problems of capable students who have experienced limited access to education. * Intergration of state-of-the-art technolgy into all aspects of University functions. 											
Vision:	Alabama A&M will continue its quest to recognized as a world -class, land grant, comprehensive university.											
Annual Goals												
1	Improve program viability and enhancement											
2	Enhance physical resources and space utilization											
3	Improve the quality of student life and social development											
Quarterly Objectives and Targets												
Performance Objectives	Goal	Unit of Measure	First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
			Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Advance the level of faculty and student scholarship	1	N/A	n/a		n/a	n/a	n/a	n/a	n/a		n/a	
2 - Enhance campus facilities and space utilization	2	N/A	n/a		n/a	n/a	n/a	n/a	n/a		n/a	
3 - Increase student leadership through participation in university governance, and daily life of students and student related activities	3	N/A	n/a		n/a	n/a	n/a	n/a	n/a		n/a	

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Agency:	505 ALABAMA STATE UNIVERSITY
Mission:	Alabama State University is a student-centered, nurturing, comprehensive and diverse public historically black University committed to achieving excellence in teaching, research and public service. The University fulfills its mission through fostering critical thought, artistic creativity, professional competence and responsible citizenship in its students; by adding to the body of knowledge to enhance the quality of life through research and discovery; and by helping to advance the state and nation through thoughtful public service. Offering baccalaureate through doctorate degrees, the University maintains a scholarly and creative faculty, state-of-the-art facilities, and a living atmosphere in which all members of the campus community can work and learn in pleasant and rewarding surroundings. Consistent with its assurance that neither race, gender nor economic status inhibits intelligence, creativity or achievement, ASU offers a bridge to success for those who commit to pursuing the building blocks of development, focus, persistence and reward.
Vision:	In order for a University to effectively fulfill its purpose, it must pursue a vision, and that vision must be sufficiently bold to shape the institution for decades to come. Thus is the vision of Alabama State University. Utilizing carefully husbanded human and monetary resources, the entire ASU constituency will contribute to the transformation of the University into an institution unlike the one that currently exists. Our vision is that by 2020, ASU will be transformed into a Level VI Southern Association of Colleges and Schools, Commission on Colleges (SACS COC) classified institution, offering doctoral degrees in four or more major academic or professional disciplines. In realizing its mission, ASU will become one of the premier comprehensive and diverse institutions of higher education in the State of Alabama through achieving excellence in teaching, research and public service
Annual Goals	
1	To ensure the academic and fiscal integrity of the University
2	Enhance the public's perception of the University and ensure that the University responds to all of it's constituents, thus increasing it's external support
3	To maintain the physical campus, so that the University is a pleasant place to work, study, and live, and to foster continuous improvement of daily operations to become a world class institution of higher learning
4	To improve programs and services that will contribute to the development of wholesome student life
5	Develop and nurture centers of excellence in each school and college; maintain existing accreditations and strengthen all academic programs; develop and implement a new comprehensive plan to significantly expand and strengthen the Library and Learning Resources Center; expand non-degree continuing education programs; provide managerial leadership to perpetuate the fiscal integrity of the University; development investment policies and procedures that will result in return on investments of the Endowment Portfolios to support academic programs and projects; develop a system of reports that will inform senior administrators, members of the Board of Trustees and other required entities of the financial condition of the University

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Quarterly Objectives and Targets

			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Develop and nurture centers of excellence in each school and college; maintain existing accreditations and strengthen all academic programs; develop and implement a new comprehensive plan to significantly expand and strengthen the Library and Learning Resources Center; expand non-degree continuing education programs; provide managerial leadership to perpetuate the fiscal integrity of the University; development investment policies and procedures that will result in return on investments of the Endowment Portfolios to support academic programs and projects; develop a system of reports that will inform senior administrators, members of the Board of Trustees and other required entities of the financial condition of the University	1	comply with all oversight reviews	ongoing	ongoing	ongoing	ongoing	ongoing		ongoing		ongoing	
2 - To develop and promote an effective program of institutional advancement; expand and promote the University's instruction, public service, and cultural services to permit the institution to more effectively serve its constituents' needs; strengthen the planning, management and evaluation system which promotes and monitors progress toward achievement of institutional effectiveness; continue to improve the overall socio-economic status of the citizens of Alabama and its neighbors through the Center of Leadership and Public Policy and the National Center for the Study of Civil Rights and African American Culture; by promoting greater cooperation and improving communication between academia and the community, and through expanded public service.	2	Increase external fundraising by 10%	ongoing	ongoing	ongoing	ongoing	ongoing		ongoing		ongoing	

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3 - Develop and promote an effective program of institutional advancement; expand and promote the University's instruction, public service, and cultural services to permit the institution to more effectively serve its constituents' needs; position Alabama State University as the university uniquely suited to meet the needs of potential enrollees; strengthen the planning, management and evaluation system which promotes and monitors progress toward achievement of institutional effectiveness	3	quality facilities	ongoing	ongoing	ongoing	ongoing	ongoing		ongoing		ongoing	
4 - To develop and maintain career development programs; develop and maintain a comprehensive recreational and intercollegiate sports program to support student life and alumni activities; establish benchmarks for meeting Title IX issues in participation, funding compensation, and scholarship opportunities; increase student involvement in local, national and international programs and opportunities; participate in community outreach projects to enhance the relationship of the Athletic Department with its stakeholders; and to maintain a supportive and nurturing environment for the academic development of all Alabama State university student-athletes	4	student assessment	ongoing	ongoing	ongoing	ongoing	ongoing		ongoing		ongoing	

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Agency:	506 AUBURN UNIVERSITY
Mission:	To serve the citizens of Alabama by offering high-quality programs of instruction, research, and outreach as a comprehensive land-grant university and to prepare Alabamians to respond successfully to the challenges of a global economy
Vision:	Auburn University will emerge as one of the nation's preeminent comprehensive land-grant universities in the 21st century.
Annual Goals	
1	Enhance graduation rates
2	Conduct high levels of sponsored research and development
3	Enhance student writing
4	Enhance student diversity
5	Serve as a center of knowledge and discovery

Quarterly Objectives and Targets

			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Increase six-year graduation rate to 69% (Fall 2007 cohort).	1	Graduates/Cohort	NA	NA	NA	NA	NA	NA	69%		69%	
2 - Produce total sponsored academic R&D of at least \$140MM as reported by National Science Foundation	2	Expenditures (\$)	\$140MM	\$145MM	NA	NA	NA	NA	NA		\$140MM	
3 - Equal peer norms in the level of student writing, as measured by the National Survey of Student Engagement	3	Effect Sizes (+/- 0.15)	NA	NA	NA	NA	NA	NA	+/- 0.15		+/- 0.15	
4 - By 2013 (as measured by Fall 2012 enrollment) achieve enrollment of qualified students from minority populations, including non-resident aliens, of at least 170 per 1,000 enrolled.	4	Minority students/total enrollment	170 per 1,000	171 per 1,000	NA	NA	NA	NA	NA		170 per 1,000	
5 - Maintain institutional membership in the prestigious Association of Research Libraries	5	Membership	Member	Member	Member	Member	Member	Member	Member		Member	

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Agency:	508 JACKSONVILLE STATE UNIVERSITY
Mission:	Jacksonville State University provides distinctive educational, cultural and social experiences for a diverse student population. As a learning centered university, Jacksonville State University strives to challenge students academically in a responsive environment, meeting students' educational, career and personal goals. As an academic institution, Jacksonville State University seeks to produce broadly educated graduates prepared for global engagement. As a public, comprehensive university, Jacksonville State University promotes excellence in scholarly and service activities consistent with its academic and professional strengths.
Vision:	Jacksonville State University strives for continuous improvement as a learning centered community committed to developing the ability to think critically, solve problems creatively and collaboratively, and communicate effectively.
Annual Goals	
1	Advance student learning through academic excellence.
2	Continuously improve administrative processes and services.

Quarterly Objectives and Targets

			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Increase the number of administrative and academic programs completing the JSU Program Review process.	1	Units completing program review.	0	0	0	2	0	15	10		10	
2 - Increase the number of unique students taking online courses at JSU.	2	Number of unique students enrolled in distance education.	3500	3717	1200	1500	800	547	500		6000	

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Agency:	509 UNIVERSITY OF WEST ALABAMA
Mission:	To provide opportunities for students to pursue a quality education and assist in developing the important qualities of independent thinking, respect for the ideas of others, personal integrity and character in order to realize their quests for a philosophy of life and self-fulfillment
Vision:	To be recognized nationally and internationally for providing quality education programs via traditional and alternative means and to be acknowledged as the primary agent of positive change in Alabama's Black Belt

Annual Goals	
1	Provide a model of best practices in early childhood education through the collaboration of the College of Education faculty, Campus School teachers, and graduate students in curriculum development and implementation.
2	To conserve and protect the natural resources of the Black Belt region.
3	Offer workforce development programs and entrepreneurial development programs
4	Provide educational resources to K-6 teachers in the form of workshops designed to enhance math teaching skills by providing an innovative approach to teaching and understanding math.

Quarterly Objectives and Targets

			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Provide off-campus curriculum development workshops	1	Number of workshops	10	37	10	11	5	7	10		35	
2 - Provide on-campus curriculum development workshops	1	Number of workshops	5	8	5	8	2	4	2		14	
3 - Continue to meet the training needs of the State wastewater treatment installers.	2	percentage	100%	100%	100%	100%	100%	100%	100%		100%	
6 - Provide workshops/training for small businesses and entrepreneurs in the Black Belt	3	Number of workshops	2	2	2	2	2	4	2		8	
7 - Provide workforce development programs for residents of the Black Belt region	3	Number of workshops	2	2	2	5	1	6	1		6	
4 - Provide workshops for educators nationally to enhance math teaching skills	4	Number of workshops	20	22	15	29	10	17	20		65	
5 - Assess and determine the needs of math educators in the Black Belt through workshops, assessment of math scores, etc.	4	Number of Black Belt schools contacted	3	9	3	9	3	5	3		12	

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Agency:	510 UNIVERSITY OF MONTEVALLO											
Mission:	To provide to students from throughout the state an affordable, geographically accessible, "small college" public higher education experience of high quality with a strong emphasis on undergraduate liberal studies and with professional programs supported by a broad base of arts and sciences, designed for their intellectual and personal growth in the pursuit of meaningful employment and responsible, informed citizenship.											
Vision:	For undergraduates, our vision is to offer academically capable students from all sociodemographic backgrounds an affordable, life-enriching, "honors college" experience stressing community service and global awareness, all within an atomosphere of natural historic beauty and a tradition of innovative cultural expression. Our vision for graduate students builds on this undergraduate foundation, using traditional and innovative instructional methods to foster growth in specialized skills and knowledge required by practicing educators, counselors, speech-language clinicians, scholars in the humanities, and other professional leaders, within a nurturing environment steeped in the unique "Montevallo experience."											
Annual Goals												
1	Promote the development of a learning envirnoment directly supportive of our statutory mission as Alabama's public liberal arts university.											
Quarterly Objectives and Targets												
			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Faculty/Student Ratio (fall term data)	1	FTE	17:1	16:1	17:1	16:1	17:1	16:1	17:1		17:1	
2 - Maintain regional accreditation	1	regional accreditation status (accredited = 1)	1	1	1	1	1	1	1		1	

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Agency:	511 UNIVERSITY OF NORTH ALABAMA
Mission:	As a regional, state-assisted institution of higher education, the University of North Alabama pursues its Mission of engaging in teaching, research, and service in order to provide educational opportunities for students, an environment for discovery and creative accomplishment, and a variety of outreach activities meeting the professional, civic, social, cultural, and economic development needs of our region in the context of a global community.
Vision:	The Vision of the University of North Alabama builds upon nearly two centuries of academic excellence. We commit ourselves to design and offer a rich undergraduate experience; to respond to the many educational and outreach needs of our region, including the provision of high quality graduate programs in selected disciplines; to provide an extracurricular environment that supports and enhances learning; to provide a global education and participate in global outreach through distance learning programs; and to foster a diverse and inclusive academic community. We promote global awareness by offering and curriculum that advances understanding of global interdependence, by encouraging international travel, and by building a multinational student population. We pledge to support and encourage intellectual growth by offering primarily small, interactive classes taught by highly educated professionals, and through mentoring, internships, and other out-of-class educational opportunities.
Annual Goals	
1	Continue to Enhance Enrollment Management and Academic Program Development
2	Continue to Enhance International Programs and Study Abroad
3	Enhance External Funding Opportunities Through Grants and Contracts
4	Foster a Desire for Inquiry and Sense of Discovery; Enhance the Scholarship of Learning
5	Promote and Celebrate Diversity
6	Support Regional Development and Outreach
7	Continue to Foster a Strong University Community

Fiscal Year 2013 Quarterly Performance Report
Quarterly Objectives and Targets

			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Increase overall six-year graduation rate	1	Percentage	N/A		N/A		N/A		N/A		31%	
2 - Establish University Success Center	1	Dollars	N/A		N/A		N/A		N/A		\$310,818	
3 - Increase the number of freshman student participating in Learning Communities	1	Percentage	N/A		N/A		N/A		N/A		16%	
4 - Establish enrollment in the Integrative Health Program (New Program)	2	Number	N/A		N/A		N/A		N/A		0	
5 - Increase participating in the Study Abroad Program	2	Number	N/A		N/A		N/A		N/A		120	
6 - Increase enrollment within the international programs	2	Number	N/A		N/A		N/A		N/A		400	
7 - Increase grant/contract submission	3	Number	N/A		N/A		N/A		N/A		56	
8 - Increase grant/contract acceptances (yield)	3	Number	N/A		N/A		N/A		N/A		35	
9 - Implement and sustain the Quality Enhancement Plan	4	Dollars	N/A		N/A		N/A		N/A		\$177,198	
10 - Increase faculty scholarship/publications	4	Number	N/A		N/A		N/A		N/A		315	
11 - Reaffirm accreditation in programs scheduled for re-accreditation	4	Number	N/A		N/A		N/A		N/A		2	
12 - Apply for accreditation for programs not yet accredited or who are seeking new accreditation	4	Number	N/A		N/A		N/A		N/A		1	
13 - Increase Fall Graduate enrollment	4	Number	N/A		N/A		N/A		N/A		934	
14 - Increase diversity training and workshops	5	Number	N/A		N/A		N/A		N/A		2	
15 - Increase number of minorities sent to the Diversity Conference	5	Number	N/A		N/A		N/A		N/A		5	
16 - Establish scholarship for Project Open (new program)	5	Number	N/A		N/A		N/A		N/A		48	
17 - Increase program offerings from Continuing Studies and Outreach	6	Number	N/A		N/A		N/A		N/A		48	
18 - Increase scholarship giving	6	Dollars	N/A		N/A		N/A		N/A		\$575,905	
19 - Improve salaries among staff and faculty to be regionally competitive	7	Dollars	N/A		N/A		N/A		N/A		\$275,000	
20 - Improve funding for new buildings and current infrastructure improvement	7	Dollars	N/A		N/A		N/A		N/A		\$1,100,000	

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Agency:	512 UNIVERSITY OF SOUTH ALABAMA
Mission:	The mission of the University of South Alabama is to offer high-quality programs of teaching, research, public service and health care that create, communicate, preserve, and apply knowledge in service to the people of Alabama as citizens in a global community.
Vision:	Our vision is to become a preeminent comprehensive university that is recognized for its intellectual, cultural, and economic impact on the health and well-being of those we serve as leaders and citizens in a global community.
Annual Goals	
1	To build upon the academic quality and learning environment of the University
2	To enhance the quality of student life
3	To embrace diversity
4	To strengthen financial support of the University
5	To promote research and scholarly activities

Fiscal Year 2013 Quarterly Performance Report
Quarterly Objectives and Targets

			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Increase graduation rates by one percentage point	1	% Graduation Rates	39	37	n/a	n/a	n/a	n/a	n/a		39	
2 - Increase freshman retention by one percentage point	1	% Retention	70	66	n/a	n/a	n/a	n/a	n/a		70	
3 - Score at or above the mean score for urban peer institutions in response to National Survey of Student Engagement questions about supportive campus environment	2	Above or Below the Weighted Mean Score	Above	Above	n/a	n/a	n/a	n/a	n/a		Above	
4 - Achieve a score equal to or above the mean score for urban peer institutions in response to National Survey of Student Engagement questions about diverse experiences and interactions in the classroom	3	Above or Below the Weighted Mean Score	Above	Below	n/a	n/a	n/a	n/a	n/a		Above	
5 - Achieve or exceed the mean score for urban peer institutions in response to National Survey of Student Engagement questions about interactions with students different than them	3	Above or Below the Weighted Mean Score	Above	Above	n/a	n/a	n/a	n/a	n/a		Above	
6 - Increase FTE enrollment by 2% per year	4	FTE	12535	12319	n/a	n/a	n/a	n/a	n/a		12535	
7 - Increase F&A reimbursement by 1% per year	4	\$	1113297	1084349	819031	1209378	1589572	1364358	1236093		4757993	
10 - Increase FTE credit hours by 2% per year	4	Credit Hours	172967	170661	n/a	n/a	n/a	n/a	n/a		172967	
11 - Maintain Hospital patient days per year	4	Patient Days	27048	26587	26460	25734	26754	24653	27048		107310	
8 - Increase the number of proposals submitted to agencies for external funds by 5%	5	# of Proposals	62	117	106	131	90	117	172		430	
9 - Increase awards resulting from proposals submitted by 5%	5	\$	6507039	7540751	6507040	5985532	6507040	9994441	6507040		26028159	

Fiscal Year 2013 Quarterly Performance Report

Agency:	513 TROY UNIVERSITY
Mission:	Troy University is a public institution comprised of a network of campuses throughout Alabama worldwide. International in scope, Troy University provides a variety of educational programs at the undergraduate and graduate levels for a diverse student body in traditional, nontraditional, and emerging electronic formats. Academic programs are supported by a variety of student services which promote the welfare of the individual student. Troy University's dedicated faculty and staff promote discovery and exploration of knowledge and its application to life-long success through effective teaching, service, creative partnerships, scholarship and research.
Vision:	Troy University will provide academic programs worldwide that incorporate both classroom and online delivery for traditional and adult students. Within a "culture of caring", Troy University will foster excellence and leadership in its graduates. The University will be Alabama's leading international institution, serving over 50,000 students with 100% of its academic programs utilizing online technology.

Annual Goals	
1	(Student Centeredness)Ensure that students have effective academic programs as reflected in a student satisfaction rating of 90% for overall quality of academic programs as determined by the Graduating Student Survey.
2	(Internationalization)Troy University will enroll 900 international students on the Troy Campus by 2015.
3	(Cost Effectiveness and Strengthening the Infrastructure)Grant income will be increased by 100% by 2015 using fall 2004 as a baseline.
4	(Expand the Economy)Troy University will provide 30 online degree programs to support military and civilian personnel at the state's military installations for high school and adult students in distressed rural counties.

Quarterly Objectives and Targets

			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Improve ways to measure and compare student satisfaction of the Institution and use this information to create a new set of best practices.	1	Number of survey responses	13,600	3,556	0	0	1,600	6,976	800		16,000	
2 - To increase by an additional 50 international students per year.	2	Additional international students	35	116	0	0	10	33	5		50	
3 - To increase grant funding by at least \$3,700,000 per year.	3	Grant revenues in dollars	7,400,000	3,310,246	7,400,000	4,536,689	7,400,000	4,405,513	7,400,000		29,600,000	
4 - To increase the number of Alabama residents enrolled in online degree programs/courses by 150 students per year using fall 2006 as a baseline.	4	Number of new Alabama online students	75	423	0	0	45	254	30		150	

Fiscal Year 2013 Quarterly Performance Report

Agency:	571 MARINE ENVIRONMENTAL SCIENCES
Mission:	To conduct basic & applied research in all aspects of marine sciences, provide both structured and unstructured programs for K-Gray education state-wide, and to provide scientific and technological recommendations to local, state and federal agencies charged with the wise stewardship of our coastal resources.
Vision:	To convert MESC/Dauphin Island Sea Lab into a beacon for cutting-edge science, education and public policy for the citizens of our state and nation.
Annual Goals	
1	Increase undergraduate and graduate education in the areas of marine science, coastal resource management, and technological development.
2	Sustain the current levels of K-12 education and teacher training and certification in marine science education
3	Achieve recognition as a national center for excellence in marine sciences - education, research and service
4	Provide Students & faculty with cutting-edge infrastructure to support a strong learning environment.
5	Maintain existing capacity to provide non-instructional services to affected segments of local and regional populations

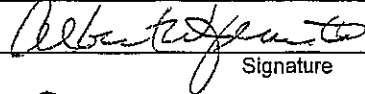
Quarterly Objectives and Targets

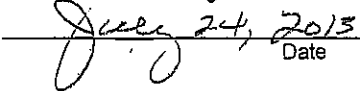
			First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Annual	
Performance Objectives	Goal	Unit of Measure	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
1 - Number of students with Graduate Research Status	1	Each	43	41	46	41	48	48	50		50	
2 - Teacher enrollment in our programs	2	Each	15	21	20	13	45	30	50		130	
3 - Overnight K-12 Students	2	Each	1750	1468	1500	1165	1600	1359	1250		6150	
4 - Day K-12 and Estuarium visitors	2	Each	9000	9010	10000	15249	27500	29571	25500		72000	
5 - Extramural grant funding	3	dollars	350000	339399	500000	312963	2000000	695000	750000		3600000	
6 - Academic Support exp. as a percent of total expenditures	4	percentage	19	20	19	17	17	9	18		18	
7 - Community and agency presentations	5	Each	25	24	20	16	30	7	25		100	

Lyman Ward Military Academy
Institution

QUARTERLY EXPENDITURE REPORT FOR FY 2013

COMBINED CURRENT FUNDS EXPENDITURES	FIRST QUARTER		SECOND QUARTER		THIRD QUARTER		FOURTH QUARTER	
	Budgeted	Actual	Budgeted	Actual	Budgeted	Actual	Budgeted	Actual
Current Unrestricted Funds:								
Instruction	358,942	301,369.41	358,942	184,087	358,942	285,827.00	358,492	
Research								
Public Service								
Academic Support	19,373	59,002.71	19,373	49,984	19,373	8,812.00	19,373	
Client/Student Services	110,926	136,469.95	110,926	156,204	110,926	45,776.00	110,926	
Institutional Support	193,948	115,770.57	193,948	155,924	193,948	69,142.00	193,948	
O&M of Physical Plant	160,470	248,457.56	160,470	256,314	160,470	347,237.00	160,470	
Scholarships and Fellowships	3,688		3,688		3,688		3,688	
Sheltered Workshops and BSC								
Other ----								
Total Unrestricted E&G Expenditures								
Current Restricted Funds:								
Instruction								
Research								
Public Service								
Academic Support								
Student Services								
Institutional Support								
O&M of Physical Plant								
Scholarships and Fellowships								
Total Restricted E&G Expenditures								
Auxiliary Enterprise Expenditures								
TOTAL CURRENT FUND EXPENDITURES	847,347	861,070	847,347	802,513	847,347	756,794	846,897	-


Signature


Date

Talladega College
Institution

QUARTERLY EXPENDITURE REPORT FOR FY 2014

COMBINED CURRENT FUNDS EXPENDITURES	FIRST QUARTER		SECOND QUARTER		THIRD QUARTER		FOURTH QUARTER	
	Budgeted	Actual	Budgeted	Actual	Budgeted	Actual	Budgeted	Actual
Current Unrestricted Funds:								
Instruction	436,000		437,000		324,000		437,000	
Research								
Public Service								
Academic Support	113,000		90,000		101,000		118,000	
Client/Student Services	310,000		434,000		322,000		400,000	
Institutional Support	807,000		1,039,000		936,997		947,000	
O&M of Physical Plant	621,000		700,000		800,000		600,000	
Scholarships and Fellowships	810,000		1,106,000		8,000		76,000	
Sheltered Workshops and BSC								
Other ----								
Total Unrestricted E&G Expenditures	3,097,000		3,806,000		2,491,997		2,578,000	
Current Restricted Funds:								
Instruction	243,000		336,000		243,000		278,000	
Research								
Public Service	55,000		66,000		75,000		74,000	
Academic Support	110,000		100,000		90,000		90,000	
Student Services	160,000		120,000		100,000		110,000	
Institutional Support	525,000		405,000		80,000		90,000	
O&M of Physical Plant	792,000		358,000		100,000		100,000	
Scholarships and Fellowships								
Total Restricted E&G Expenditures	1,885,000		1,385,000		688,000		742,000	
Auxiliary Enterprise Expenditures	440,000		440,000		380,000		320,000	
TOTAL CURRENT FUND EXPENDITURES	5,422,000		5,631,000		3,559,997		3,640,000	

Dr. Harold D. Williams
Signature

7/25/13
Date

Tuskegee University
Agency

QUARTERLY EXPENDITURE REPORT FOR FY 2012-2013

COMBINED CURRENT FUND EXPENDITURES	FIRST QUARTER		SECOND QUARTER		THIRD QUARTER		FOURTH QUARTER
	Budgeted	Actual	Budgeted	Actual	Budgeted		Budgeted
Current Unrestricted Funds:							
Instruction	5,371,037	5,477,108	4,772,495	5,610,953	4,234,038	4,266,322	4,398,688
Research	847,436	786,945	840,757	599,279	918,463	732,939	611,141
Public Service	1,899,194	1,236,708	1,457,114	1,547,091	1,691,597	1,555,565	1,508,325
Academic Support	1,112,679	757,721	1,069,822	1,013,043	1,482,489	901,700	1,782,115
Student Services	1,661,237	1,781,041	1,453,214	1,715,844	1,568,289	1,279,065	1,772,813
Institutional Support	4,590,373	4,551,661	4,078,705	4,887,564	4,548,912	5,113,891	3,943,251
O&M of Physical Plant	2,714,649	2,996,705	2,945,711	2,335,620	3,244,571	1,996,507	2,813,647
Scholarships and Fellowships	4,418,250	4,774,698	3,711,330	4,033,701	6,185,550	6,242,280	3,357,870
Sheltered Workshops and BSC							
Other---							
Total Unrestricted E&G							
Expenditures	22,614,855	22,362,587	20,329,148	21,743,095	23,873,909	22,088,269	20,187,850
Current Restricted Funds							
Instruction	2,150,691	3,038,163	2,722,901	1,974,292	2,878,648	2,399,509	1,898,541
Research	2,750,700	2,975,220	2,980,989	3,080,936	3,749,925	3,835,015	3,001,471
Public Service	1,662,871	1,380,502	1,787,125	1,879,175	2,177,616	1,126,884	1,387,203
Academic Support	86,216	24,437	181,703	28,373	210,513	63,661	57,237
Student Services	10,908	1,877	9,177	5,593	10,519	2,402	8,407
Institutional Support	19,376	118,316	40,319	163,037	105,172	93,510	42,470
O&M of Physical Plant	0	0	0	0	0	0	0
Scholarships and Fellowships	927,182	1,103,613	2,655,257	1,776,456	1,179,793	1,308,513	2,989,006
Total Restricted E&G							
Expenditures	7,607,944	8,642,128	10,377,471	8,907,862	10,312,186	8,829,494	9,384,335
Auxiliary Enterprise Expenditures	3,294,978	3,957,354	3,642,813	3,475,315	2,532,131	2,501,754	2,361,011
TOTAL CURRENT FUND EXPENDITURES	33,517,777	34,962,069	34,349,432	34,126,272	36,718,226	33,419,517	31,933,196

COMMENTS